

# ALASKA IWAYS ITS ARCHITECTURE UPDATE

## *Stakeholder Education and Outreach Plan (Updated, Final)*

*prepared for*

Alaska Department of Transportation  
and Public Facilities

*prepared by*

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&

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*Fall 2016*

## Table of Contents

<b>1.0</b>	<b>Introduction</b>	<b>1</b>
1.1	Project Technical and Process Goals	1
1.2	Decision-Makers, Decisions, and Technical Milestones	1
1.3	Program’s Participation Tools to Meet Participation Goals	2
1.4	Report Organization	4
<b>2.0</b>	<b>Stakeholders for the Alaska Iways ITS Architecture Project</b>	<b>5</b>
2.1	Introduction	5
2.2	Group 1: Project Team	5
2.3	Group 2: Core Stakeholder Group	5
2.4	Group 3: General Stakeholder Group	6
2.5	General Public	6
<b>3.0</b>	<b>Education and Outreach Tools</b>	<b>7</b>
3.1	Stakeholder Interviews	7
3.2	Webinars (Implementation Plan, Education/Outreach)	8
3.3	Other Education and Outreach Material	10
3.4	Iways Website	10
<b>4.0</b>	<b>Project Coordination</b>	<b>11</b>

## List of Tables

Table 3.1	Stakeholder Interviews	9
Table 3.2	Implementation Plan Webinars	<b>Error! Bookmark not defined.</b>
Table 3.3	Education and Training Webinars: Dates	<b>Error! Bookmark not defined.0</b>
Table 3.4	Potential Additional Educational and Outreach Tools	<b>Error! Bookmark not defined.1</b>
Table 3.5	Iways Website	<b>Error! Bookmark not defined.2</b>

## Appendices


Appendix A: Stakeholder List


## 1.0 Introduction

### 1.1 Project Technical and Process Goals

This Education and Outreach Plan (EOP) presents and records the project team's engagement of stakeholders in the Alaska Iways ITS Architecture Update Project, a project undertaken by the Alaska Department of Transportation and Public Facilities (ADOT&PF). The project had two primary goals: the first goal was to update the existing Alaska Iways Architecture (AKIA) to incorporate present and future stakeholder needs and provide an integration framework for implementing ITS projects related to transportation within the State of Alaska. Updates were also made to reflect changes that have occurred to the National ITS Architecture related to advances in technology and growing sophistication in transportation and transportation management. The second primary goal was to ensure that the updated AKIA was easy to use, as well as useful and understandable to agency personnel.

This Education and Outreach documents the pathway for achieving those project goals, in terms of both **Outreach** and **Education**.

 **Outreach:** identification and involvement of stakeholders to determine AKIA needs (in terms of both function and ease of use) and development of approaches to meet those needs.


 **Education:** Improvement of stakeholder understanding of the AKIA, including helping stakeholders become familiar with and comfortable using AKIA documents and resources.

The team established the following objectives for this stakeholder Education and Outreach Plan (EOP). The Alaska Iways ITS Architecture Update Project EOP developed, articulated, and facilitated a stakeholder participation program that:


- Was meaningful and appropriate for stakeholders.
- Provided clear information to assist in understanding the problem, alternatives, opportunities, and solutions.
- Obtained input on analysis, alternatives, and/or decisions.
- Worked directly throughout the process to ensure concerns and aspirations were consistently understood and considered.
- Clearly communicated decisions to be made and the decision-makers, so that the EOP could build from this shared understanding.
- Was consistent with ADOT&PF guidelines for stakeholder involvement and required public participation.


### 1.2 Decision-Makers, Decisions, and Technical Milestones


Key to a project's and a participation program's success is a shared understanding of the decisions to be made and who is making those decisions.

 On this project, a Project Management Team worked together to make decisions related to the project’s scope, content, and results. The Project Management Team consisted of Alaska Department of Transportation and Public Facilities (ADOT&PF) staff from Statewide, Central Region, Southcoast Region, and Northern Region; the Alaska Department of Public Safety; the Municipality of Anchorage ITS Architecture Project Manager (for coordination), and the consultant team (see Chapter 2 for the list of members). The Project Management Team provided input and/or concurrence with project activities and documents at project milestones.

Another key to a project’s success is a shared understanding of the project’s technical milestones. This EOP, therefore, clearly articulates the technical work, as well as the role of stakeholders in the process. Major technical and process milestones are summarized below; these are referenced throughout this document.

 **Technical Milestone 1: Review, Recommendations & Project Work Plan.** This first milestone developed the roadmap for the AKIA update process. Work resulted in a project work plan and recommendations that guided the direction for the rest of the project. Technical components involved in the completion of this work included: development of a stakeholder list, engagement of stakeholders (meetings/interviews) to share and shape information, review and analysis of AKIA, development of a project work plan and recommendations, and development of this EOP. The EOP and the recommendations/project work plan were developed simultaneously to allow synergy – the recommendation and project work plan informed the education and outreach plan, and the education and outreach plan informed the recommendations and work plan.

 **Technical Milestone 2: AKIA Update.** This milestone involved updating the architecture and documents as recommended and articulated in the project work plan (and per stakeholder input). Technical components included an update of individual AKIA documents, as well as a final ITS Architecture report.

 **Technical Milestone 3: Implement the Educational Component of the EOP.** This milestone involved implementing educational webinars as identified in the EOP and developing educational content to be placed on the Iways web site.

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**Concurrent Stakeholder  
Engagement**

Stakeholder input was critical to all technical milestones. The project team elicited stakeholder input as they reviewed the existing system, established needs, and prepared recommendations.

### 1.3 Program’s Participation Tools to Meet Participation Goals

To integrate the project’s technical and participation goals the following tools were used:

- **Use of a *participation plan*** to establish and communicate a meaningful role for stakeholders in the process. This document communicates the participation opportunities in relationship to the overall project process, decisions to be made, and input needed as part of the project.
  
- **Use of *participation groups***, each with clearly defined purposes and input points. In general these are people and agencies that use the AKIA, but also those who use the systems that the AKIA incorporates. Chapter 2 provides more discussion on the purpose and membership of stakeholders. In summary, these groups are:
  - The **Project Management Team**, consisting of ADOT&PF staff from Statewide, Central Region, Southcoast Region, and Northern Region; the Alaska Department of Public Safety; the Municipality of Anchorage ITS Architecture Project Manager (for coordination), and the consultant team. This select group of people worked collaboratively to guide the content and outcome of this project to maximize value for the state.
  - The **Core Stakeholder Group**, consisting of state, municipal, or governmental agencies who currently own, operate, maintain, or derive a great deal of benefit from the ITS services described in the architecture.
  - The **General Stakeholder Group**, consisting of people or entities who have few, if any, systems that would be incorporated in the architecture and therefore derive lesser benefit.
  - Note regarding participation of the general public: The development of the AKIA update and associated documents was a technical process for use by state and local government entities. Therefore, this project did not justify extensive public involvement meetings. This project welcomed any public comment through the Iways website ([iways.alaska.gov](http://iways.alaska.gov)) or submitted to the ADOT&PF Project Manager Lisa Idell-Sassi ([lisa.idell-sassi@alaska.gov](mailto:lisa.idell-sassi@alaska.gov)). Likewise, the results of this project will be posted to the Iways website, which is available to the public.
  
- **Use of *stakeholder interviews*** to introduce concepts and the process, answer questions, solicit feedback on ITS Architecture use and needs, and determine effective educational strategies and opportunities. Pre-interview packets containing information were provided prior to the interview. Interviews were conducted with the following user groups to gauge their use and perspective of the current architecture:
  - ADOT&PF Central Region Pre-construction/Planning
  - ADOT&PF Headquarters Pre-construction/Planning
  - ADOT&PF Measurement Standards & Commercial Vehicle Enforcement (MSCVE)
  - ADOT&PF Northern Region and Southcoast Region Pre-construction/Planning
  - Aviation/Airports
  - Emergency Responders/Emergency Management
  - Freight (including the Port of Anchorage, the Alaska Railroad Corporation, and MSCVE)
  - Marine/Alaska Marine Highway System (AMHS)
  - Statewide Maintenance and Weather impacts

- Transit
- Traffic

More information on interview format, timing, and participation is included in Chapter 3.

- **Use of webinars** to educate and solicit feedback. The webinars presented:
  - What the AKIA is—its purpose and why it is required.
  - The documents and resources that make up the AKIA and the purpose of each.
  - How to determine if a given project or application is included in the architecture.
  - How a stakeholder’s project or application can be linked to other applications.
  - How to use the architecture to help develop contract specifications, especially for specifying standards.
  - How to use the systems engineering checklist.

More information on webinar topics, format, timing, and participation is included in Chapter 3.

- **Development of educational content (also known as outreach material)** presented in plain English, using readily-interpreted graphics to support understanding and use of the Iways Architecture. Informational Powerpoint presentations were prepared to guide two sets of webinars held. Also, two handouts were prepared as educational material for use on the website or for other venues as needed.
- **Use of the Iways website** for document transfer and review. A link from the Iways Project webpage presented the project and project status. Stakeholders participating in the project had this easy access to presentations, meeting notes, reports, and project progress.

#### 1.4 Report Organization

The sections above present an introduction to the project, including technical goals, participation goals, decision-makers, decisions made, and participation tools used to support good project decisions. The remainder of this participation plan is organized as follows:

- **Chapter 2: Stakeholders for the Alaska Iways ITS Architecture project.** This chapter describes the various stakeholder groups, participating members, and their roles and responsibilities.
- **Chapter 3: Detailed descriptions of key participation tools** such as interviews, webinars, outreach materials or others identified during the first two phases of the project.
- **Chapter 4: Coordination with other projects.** This chapter describes the opportunities for coordination between this project and the MOA’s ITS Architecture project, concluded in 2015.

## 2.0 Stakeholders for the Alaska Iways ITS Architecture Project

### 2.1 Introduction

Stakeholders for the Alaska Iways Architecture Update Project consisted of (a) state, municipal, or governmental agencies that own, operate, maintain, or derive benefit from the Intelligent Transportation System (ITS) services described in the architecture or (b) other entities who have interest or expertise in the subject even though they have few or no systems that would be incorporated in the architecture. Project stakeholders were categorized into three stakeholder groups: Group 1, Project Team; Group 2, Core Stakeholder Group; and Group 3, General Stakeholder Group. These stakeholder categories reflect expectations for role and participation in the Alaska Iways Architecture Update Project, as described below. A comprehensive stakeholder list, prepared as a Microsoft Excel file, is attached as Appendix A.

### 2.2 Group 1: Project Team

**Membership:** Consisted of Alaska Department of Transportation and Public Facilities (ADOT&PF) staff from Statewide (Headquarters), Central Region, Southcoast Region, and Northern Region; the Alaska Department of Public Safety; the Municipality of Anchorage ITS Architecture Project Manager (for coordination), and the consultant team. See the stakeholder list in Appendix A.

**Role:** This team guided the content and outcome of this project to maximize value for the state in three key ways: (A) This group managed the consultant team in delivery of the following components: interview process with Group 2 Core stakeholders about current architecture use; review and assessment of the current architecture and documents; recommendations for new or revised ITS applications; final ITS product; outreach and training on the updated architecture; and Iways website support. (B) Project Team members provided information via the interview process and webinars. (C) Project Team members participated in webinars geared to train stakeholders on the use of the updated architecture.

**Level of participation:** Collaboration

**Tool for participation:** periodic teleconference, participation in consultant-led interviews, review of project work products, participation in workshops and educational outreach.

### 2.3 Group 2: Core Stakeholder Group

**Membership:** Consisted of state, municipal, or other governmental or non-governmental agencies who own, operate, maintain, or derive a great deal of benefit from the ITS services described in the architecture.

**Role:** Members were asked to (a) provide information via the interview process and workshops and (b) participate in workshops geared to train stakeholders on the use of the updated architecture.

**Level of participation:** consult/involve

**Tool for participation:** project-team led interviews/dialogue, as well as webinars and education. Participation by this stakeholder group was strongly encouraged (directly targeted).

#### 2.4 Group 3: General Stakeholder Group

**Membership:** Consisted of people or entities who have few, if any, systems that would be incorporated in the architecture and therefore derive lesser benefit.

**Role:** these members were informed of the project, given an opportunity to provide comment, and encouraged to participate in webinars. Participation by this level of stakeholder was voluntary (not leveraged).

**Level of participation:** inform and provide opportunity for comment and education.

#### 2.5 General Public

The development of the Iways ITS Architecture and the associated documents was a technical process intended for staff use internal to ADOT&PF. Therefore, the Iways process did not justify extensive public involvement meetings. Members of the public had access to project information on the Iways website ([iways.alaska.gov](http://iways.alaska.gov)). The website noted that comments should be directed to ADOT&PF Project Manager Lisa Idell-Sassi ([lisa.idell-sassi@alaska.gov](mailto:lisa.idell-sassi@alaska.gov)).

See the complete stakeholder list included in Appendix A.



## 3.0 Education and Outreach Tools

### 3.1 Stakeholder Interviews

A primary tool used in the stakeholder outreach and education program was the stakeholder interview. Fourteen stakeholder interviews took place, some with individuals, some with groups, to introduce concepts and the process, answer questions, solicit feedback on use and needs, and determine effective educational strategies and opportunities. Pre-interview packets containing information were provided prior to the interview.

The following presents example questions used to guide the interviews:

- Are you familiar with either the Statewide or Anchorage ITS architectures?
- If so, in what context?
- Have you used either one?
- If so, tell me about your experience? Was it easy to use? Was it clear how to use it? Does the current architecture meet your needs and include the ITS elements that you use or interface with?
- What ITS/computer system elements or subsystems do you use or interface with in your job?
- What other offices or agencies do you interact with or exchange data with?
- What are your plans for implementing new technology?
- Are there barriers to operating or implementing technology? If there are, what are they?
- If there are, do you have ideas on how to get past those barriers?
- Are there other technologies or systems that you see on the horizon that you think should be reflected in the ITS architecture?

These interviews were conducted via teleconference with subgroups of stakeholders as noted in Table 3.1.

Table 3.1 Stakeholder Interviews

<b>Interview Topic: Use and Needs; Education Opportunities</b>	
<b>User Group Interviewed</b>	<b>Date</b>
1. ADOT&PF Central Region Pre-construction and Planning	April 24, 2015
2. ADOT&PF Headquarters Pre-construction and Planning	April 24, 2015
3. ADOT&PF Measurement Standards & Commercial Vehicle Enforcement (MSCVE)	April 24, 2015
4. ADOT&PF Traffic	April 23, 2015
5. ADOT&PF Transit	April 22, 2015
6. Anchorage Police Department	May 22, 2015
7. Avalanche Monitoring	May 26, 2015
8. Aviation/airports	April 22, 2015
9. Emergency Responders/Emergency Management	April 20, 2015
10. Freight	April 22, 2015
11. Marine/Alaska Marine Highway System	May 5, 2015
12. Statewide Maintenance and Weather Impacts, Group 1	April 21, 2015
13. Statewide Maintenance and Weather Impacts, Group 2	April 24, 2015
14. Stickel, Jack, ADOT&PF Transportation Information Group Manager	January 8, 2015
0. DOT&PF Northern and Southcoast Region Pre-construction and Planning	Did not occur due to scheduling constraints; see other interviews for participation of these entities.

### 3.2 Webinars (Implementation Plan, Education/Outreach)

Central to the EOP was the use of educational and training webinars to provide information, answers, and discussion among statewide entities regarding the following key concepts.

- What is AKIA?
- What is its purpose and why is it required?
- What are the documents and resources that make up the AKIA?
- How to determine if a given project or application is included in the architecture?
- How is a particular project or application linked to other applications?
- How to use the architecture to help develop contract specifications, especially for specifying standards?
- What is the purpose and use of the systems engineering checklist?

Information needs discovered during the stakeholder interviews established the content for the first series (Implementation Plan) of project webinars. This EOP approach allowed the project to respond to project findings.

The project held two series of webinars, as noted in Table 3.2 and 3.3. Webinar material was presented in plain English, using readily interpreted graphics to support understanding and use of the Iways Architecture.

Table 3.2 Implementation Plan Webinars

<b>Webinar Content</b>			
<b>Webinar #</b>	<b>Purpose/Goal for Presenting this Information</b>	<b>Target Audience for this Information</b>	<b>Date</b>
Webinar 1: Implementation Plan: Southcoast Region	<ul style="list-style-type: none"> <li>• Provide ITS architecture project update</li> <li>• Solicit input on the ITS implementation plan</li> <li>• Identify ITS projects in the STIP</li> <li>• Identify potential implementation strategies</li> </ul>	Southcoast Region	August 24, 2016
Webinar 2: Implementation Plan: Central Region		Central Region	August 25, 2016
Webinar 3: Implementation Plan: Northern Region		Northern Region	August 31, 2016

Table 3.3 Education and Training Webinars

<b>Webinar Content</b>			
<b>Webinar #</b>	<b>Purpose/Goal for Presenting this Information</b>	<b>Target Audience for this Information</b>	<b>Date</b>
Webinar 1: Use	<ul style="list-style-type: none"> <li>• Provide ITS architecture project update</li> <li>• Present architecture structure</li> <li>• Discuss how to use the architecture               <ul style="list-style-type: none"> <li>○ Planning</li> <li>○ STIP Project Programming</li> <li>○ Project Development</li> <li>○ Design</li> </ul> </li> </ul>	Stakeholders involved in Interviews, ADOT&PF stakeholders in all regions (same information both days; participation dependent on individual stakeholder schedule)	October 11, 2016
Webinar 2: Use			October 12, 2016
Webinar 3: Maintenance	<ul style="list-style-type: none"> <li>• Present architecture structure</li> <li>• Discuss how to use the architecture</li> </ul>	For those who maintain/update the architecture or oversee maintenance and updating	October 13, 2016

### 3.3 Other Education and Outreach Material

Two summary handouts were prepared as outreach material for posting to the Iways website and general ADOT&PF use. These handouts were prepared as “Fact Sheets” to explain use of the AKIA in the (1) planning and programming process, and (2) project development/design process. The fact sheets use plain English, and incorporate readily interpreted graphics to support understanding and use of the Iways Architecture. The fact sheets are posted to the Iways website. Table 3.4 presents other ideas for education and outreach that are outside this current scope of work.

Table 3.4 Potential Additional Education and Outreach Tools (not in current scope)

Other Education and Outreach Tools			
Tool	Purpose/Goal of its Use	Audience/Venue	Timing
E-newsletter or Flyer	To route people to the Iways website to learn about the update; to suggest applications for project planning, programming, development, and design; to introduce ADOT&PF project contact for subject.	<ul style="list-style-type: none"> <li>Project mailing list</li> <li>Request that those who receive forward to others interested</li> </ul>	<ul style="list-style-type: none"> <li>End of project</li> <li>At ADOT&amp;PF discretion to support any initiatives</li> </ul>
Presentation(s)	Use of project material for development of a “Speakers Bureau” consisting of agency representatives willing to present the ITS Architecture to groups. Could also be a mechanism for periodic webinar training.	<ul style="list-style-type: none"> <li>ITS Alaska Annual Meeting</li> <li>Others</li> </ul>	To be determined by ADOT&PF

### 3.4 Iways Website

The Iways website, [iways.alaska.gov](http://iways.alaska.gov), was used for sharing project information. Stakeholders participating in the project accessed the project’s reports from the site. Updated architecture documents and outreach material will also be placed on the website for long term use. Table 3.5 provides an overview of the use of this tool.

Table 3.5 Iways Website

Topic	Stakeholders Use	Date	Materials Available
Project Status Documents	Project Team and Core Groups	December 15, 2014 February 18, 2015	Meeting Notes and Presentations

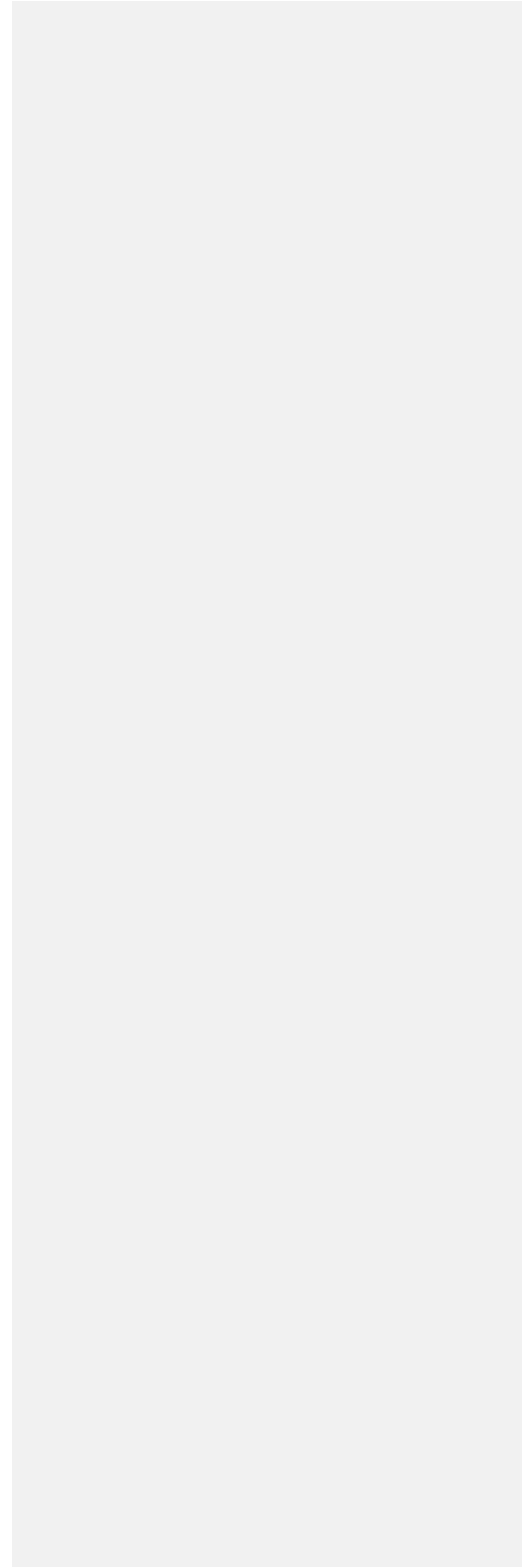
		March 11, 2015	
Stakeholder List	Project Team, Core, General Groups	March 5, 2015	Contact List
Education and Outreach Plan	Project Team, Core, General Groups	Final, Fall 2016	Informational Document Project Document
AKIA Update Recommendations and Plan	Project Team, Core, General Groups	July 29, 2015	Informational Document Project Document
Educational and Outreach Material	Project Team, Core, General Groups	Project completion	Two “fact sheets”
Alaska Iways Architecture Update	Project Team, Core, General Groups	Project completion	Full document
Alaska Iways Architecture Update: Use & Maintenance Guide	Project Team, Core, General Groups	Project completion	Full document

## 4.0 Project Coordination

Another element of this project was coordination between the Alaska Iways ITS Architecture, the Anchorage Regional ITS Architecture, and other statewide planning, programming and project development processes. To facilitate this task, ADOT&PF chose an Iways consultant team with team members who were part of the Anchorage Regional ITS Architecture consultant team. Also, the MOA ITS project manager was a member of the Iways Project Team. In conducting the work, the Project Team leveraged all efforts for the best outcome for ITS in Alaska.

###

**Appendix A**  
**Stakeholder List**



## Iways Stakeholder List

Stakeholder Group Designation	Agency/ Department: Primary	First Name	Last Name	Position Title	Email	Phone
1. Project Team	ADOT&PF Central Region Design & Engineering	Val	Rader	Signal Safety Engineer	Val.rader@alaska.gov	907-269-0646
1. Project Team	ADOT&PF Central Region, Planning	Aaron	Jongenelen	Anchorage Planner III	Aaron.Jongenelen@alaska.gov	907-269-0507
1. Project Team	ADOT&PF Measurement Standards & Commercial Vehicle Enforcement (MSCVE)	Jeremy	Arnold	Data Processing Manager I	jeremy.arnold@alaska.gov	907-365-1218
1. Project Team	ADOT&PF Northern Region, Design & Construction, Traffic and Safety	Pamela	Golden	Signal Safety Engineer	Pamela.Golden@alaska.gov	907-451-2283
1. Project Team	ADOT&PF Statewide Information Systems & Services Division	Jack	Stickel	Enterprise GIS Manager	jack.stickel@alaska.gov	907-465-6998
1. Project Team	ADOT&PF Statewide Program Development	Lisa	Idell-Sassi	ITS Coordinator/ Iways Update Project Manager	lisa.idell-sassi@alaska.gov	907-465-8952
1. Project Team	Alaska State Troopers	Joel	Garcia	Analyst/Programmer V	joel.garcia@alaska.gov	907-269-4072
1. Project Team	MOA Transportation Planning, Community Development Department	Vivian	Underwood	Sr. Transportation Planner	UnderwoodVR@muni.org	907-343-7995
1. Project Team	Parsons Brinckerhoff Team, Consultant	Les	Jacobson	Project Manager	jacobsonl@pbworld.com	206-382-5290
2. Core	ADEC Ambient Air Monitoring Division of Air Quality	Barbara	Trost	Program Manager	barbara.trost@alaska.gov	907-269-6249
2. Core	ADOT&PF Aviation	Jeff	Roach	Fairbanks International Airport Manager	Jeff.roach@alaska.gov	907-474-2500
2. Core	ADOT&PF Central Region	Timothy	Glassett	Equip Operator Journey II	timothy.glassett@alaska.gov	907-338-1466
2. Core	ADOT&PF Central Region (Girdwood)	Jim	Kennedy	Central Region Avalanche Forecaster (Girdwood)	jim.kennedy@alaska.gov	907-783-2772

Stakeholder Group Designation	Agency/ Department: Primary	First Name	Last Name	Position Title	Email	Phone
2. Core	ADOT&PF Central Region Des & Constr Director	Joel	St.Aubin	Director	joel.st.aubin@alaska.gov	907-269-0780
2. Core	ADOT&PF Central Region, Design & Construction, Traffic & Safety	Scott	Thomas	Traffic Engineer	scott.thomas@alaska.gov	907-269-0639
2. Core	ADOT&PF Central Region, Design & Engineering	Ken	Morton	Regional Pre- Construction Engineer	Ken.Morton@alaska.gov	907-269-0588
2. Core	ADOT&PF Central Region, Highway Data	Joe	Gibbons	Highway Data Manager	jody.gibbons@alaska.gov	907-269-0884
2. Core	ADOT&PF Central Region, Highway Data	Matt	Murphy	Planner II	matt.murphy@alaska.gov	907-269-0876
2. Core	ADOT&PF Central Region, Maintenance and Operation	Greg	Patz	M&O Manager	Greg.patz@alaska.gov	907-269-0763
2. Core	ADOT&PF Central Region, Maintenance and Operations	Randy	Vanderwood	Maintenance Chief	randy.vanderwood@alaska.gov	907-248-0760
2. Core	ADOT&PF Central Region, Planning	Dave	Kemp	Central Region Director	David.Kemp@alaska.gov	907-269-0555
2. Core	ADOT&PF Central Region, Planning	Allen	Kemplen	Mat-Su Borough Planner	Allen.Kemplen@alaska.gov	907-269-0513
2. Core	ADOT&PF Fairbanks International Airport	Jesse	Vanderzanden	Airport Manager	jesse.vanderzanden@alaska.gov	907- 474-2500
2. Core	ADOT&PF Headquarters, ISSD/IT Support	Trapper	Alton	Southcoast Region MCNS/Webmaster	Trapper.Alton@alaska.gov	907-465-8967
2. Core	ADOT&PF Northern Region	Gordon	Scott	Equip Operator Journey II	gordon.scott@alaska.gov	907-451-5283
2. Core	ADOT&PF Northern Region	Ryan	Anderson	NR Reg'l Director	Ryan.anderson@alaska.gov	907-451-5129
2. Core	ADOT&PF Northern Region	Scott	Vockeroth	Trans Planner I	scott.vockeroth@alaska.gov	907-451-2251
2. Core	ADOT&PF Northern Region	Jason	Sakalaskas	Division Director	jason.sakalaskas@alaska.gov	907-451-2214
2. Core	ADOT&PF Northern Region	Pete	Carter	Northern Region Avalanche Forecaster (Valdez)	peter.carter@alaska.gov	907-835-5363
2. Core	ADOT&PF Northern Region, Aviation Manager	Jeremy	Worrall	Maint & Operations Super	Jeremy.worrall@alaska.gov	907-451-5230

Commented [ILD(1)]: This should say Joe (not Joel)



Stakeholder Group Designation	Agency/ Department: Primary	First Name	Last Name	Position Title	Email	Phone
2. Core	ADOT&PF Northern Region, Maintenance and Operations	Jason	Sakalaskas	Region Maintenance Engineer	jason.sakalaskas@alaska.gov	907-451-2214
2. Core	ADOT&PF Northern Region, Planning	Judy	Chapman	Planning Chief	Judy.chapman@alaska.gov	907-451-5150
2. Core	ADOT&PF Office of the Commissioner	Ocie	Adams	M&O Specialist	ocie.adams@alaska.gov	907-465-6940
2. Core	ADOT&PF Office of the Commissioner	Daniel	Monteleone	Statewide Safety, Security & Emergency Management Coordinator	dan.monteleone@alaska.gov	907-269-6323
2. Core	ADOT&PF Program Development	Jennifer	Anderson	HPMS, Traffic Data Manager	jennifer.anderson@alaska.gov	907-465-6993
2. Core	ADOT&PF Program Development	Mike	Vigue	Director of Program Development	mike.vigue@alaska.gov	907-465-6971
2. Core	ADOT&PF Southcoast Region	Michael	Coffey	Southcoast Region Director	Mike.Coffey@alaska.gov	907-465-1763
2. Core	ADOT&PF Southcoast Region	Andrew	Dietrick	Southcoast Avalanche Forecaster (Juneau)	andrew.dietrick@alaska.gov	907-465-1787
2. Core	ADOT&PF Southcoast Region, Design	Kirk	Miller	Southcoast Region Design Group Chief	Kirk.miller@alaska.gov	907-465-1215
2. Core	ADOT&PF Southcoast Region, Design & Construction, Traffic and Safety	David	Epstein	Southcoast Region Traffic and Safety Engineer	David.epstein@alaska.gov	907-465-4483
2. Core	ADOT&PF Southcoast Region, Planning	Andy	Hughes	Southcoast Region Planning Chief	Andy.hughes@alaska.gov	907-465-1776
2. Core	ADOT&PF Statewide	Jeff	Jeffers	State Traffic & Safety Manager	jeff.jeffers@alaska.gov	907-465-8962
2. Core	ADOT&PF Statewide	Mark	Neidhold	Design & Construction Chief:	mark.neidhold@alaska.gov	907-465-6948
2. Core	ADOT&PF Statewide Aviation	Rebecca	Rauf	Aviation System Planner	rebecca.rauf@alaska.gov	907-269-0728
2. Core	ADOT&PF Statewide Equipment Fleet (M&O)	Diana	Rotkis	State Equipment Fleet Manager	Diana.rotkis@alaska.gov;	907-269-0787

Stakeholder Group Designation	Agency/ Department: Primary	First Name	Last Name	Position Title	Email	Phone
2. Core	ADOT&PF Statewide Program Development	Jill	Sullivan	Transportation Data Programs Manager	jill.sullivan@alaska.gov	907-465-8592
2. Core	ADOT&PF Statewide Program Development	John Eric	Taylor	Transportation planner	eric.taylor@alaska.gov	907-465-8958
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2. Core	ADOT&PF, Ted Stevens Anchorage International Airport	John	Parrott	Airport Manager	John.parrott@alaska.gov	907-266-2673
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2. Core	Alaska Department of Public Health, Emergency Programs	Todd	McDowell	EMS Officer	todd.mcdowell@alaska.gov	907-465-8634
2. Core	Alaska Marine Highway System (AMHS)	Aaron	Schultz	Micro/Network Spec II	aaron.schultz@alaska.gov	907-228-6807
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2. Core	Alaska Marine Highway System (AMHS), Headquarters	John	Falvey	Division Director	john.falvey@alaska.gov	907-228-7255
2. Core	Alaska Marine Highway System (AMHS), Headquarters	Cisco	Flores	Engineering Manager	cisco.flores@alaska.gov	907-228-7285
2. Core	Alaska Marine Highway System, (AMHS), Headquarters	Christa	Hagan	Marine Engineer Assistant Manager	christa.hagan@alaska.gov	907-228-6801
2. Core	Alaska Railroad Corporation	Eileen	Reilly	VP of Advanced Train Control Systems & Technology	Reillye@akrr.com	907-2565-2655

Stakeholder Group Designation	Agency/ Department: Primary	First Name	Last Name	Position Title	Email	Phone
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2. Core	Alaska Trucking Association	Aves	Thompson	Director	aves@aktrucks.org	
2. Core	Anchorage Police Department	Kenneth	Spadafora	Traffic Supervisor	kspadafora@muni.org	907- 786-2489
2. Core	Bethel Airport	L. J.	Davis	Airport Manager	lawrence.davis@alaska.gov	907-543-2495
2. Core	Federal Transit Administration	Annette	Lee	Grants Development Team Lead	Annette.Lee@dot.gov	206-220-4461
2. Core	FMATS	Donna	Gardino	MPO Coordinator	donna.gardino@fmats.us	907-459-6786
2. Core	JBER-Richardson Utility Privatization Team;	Bart	Morehouse		bart.morehouse@us.af.mil;	
2. Core	Juneau International Airport	Ken	Nichols	Airport Engineer	Ken.Nichols@jnuairport.com	907-789-7821
2. Core	Matanuska-Susitna Borough (MSB), Transportation Division	Brad	Sworts	Director	Brad.Sworts@matsugov.us	907- 861-7715
2. Core	National Oceanic and Atmospheric Administration (NOAA)	Sam	Albanese	Alaska Region Headquarters	Sam.Albanese@noaa.gov	
2. Core	Port of Anchorage	Sharen	Walsh	Deputy Director	WalshSA@muni.org	907-343-6203
2. Core	Southcoast Region	Pat	Carroll	Southcoast D/ES Division Director	pat.carroll@alaska.gov	907-465-4415
2. Core	State Dept of Natural Resources	Gabriel	Wolken	Geologist	gabriel.wolken@alaska.gov	
2. Core	Statewide Ports	Michael	Lukshin, P.E.	Statewide Ports and Harbors Engineer	michael.lukshin@alaska.gov	907-465-3979
3. General	Fairbanks North Star Borough	Kellen	Spillman	Transportation Planner & Interim Planning Director	kspillman@fnsb.us	907-459-1266
3. General	Fairbanks North Star Borough/ MACS Transit	Michelle	Felix	MACS Transit	MFelix@fnsb.us	
3. General	Federal Aviation Administration, Alaska Division	Greg	Holt	Alaskan Deputy Regional Administrator	greg.holt@faa.gov	907-271-5854
3. General	Fort Wainwright	Michael	Meeks	Public Works	Michael.meeks@us.army.mil	907-361-7287

Stakeholder Group Designation	Agency/ Department: Primary	First Name	Last Name	Position Title	Email	Phone
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3. General	MOA, Maintenance & Operations Public Works Department	Alan	Czajowski	Director	CzajkowskiAJ@muni.org	907-343-8340
3. General	MOA, Office of Emergency Management	Kevin	Spillers	Director	spillerskp@muni.org	907-343-1406
3. General	MOA, Public Transportation	John	Picket	Operations Supervisor	pickettj@muni.org	907-343-8099
3. General	MOA, Traffic Engineering, Public Works Department	John	Crapps	Associate Traffic Engineer	crappsje@muni.org	907-343-8425